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# MISSING PAGE

ORIGINAL DOCUMENT MISSING PAGE(S):

# BUSINESS ADVISORY COUNCIL Hot Springs, Virginia

### 10 May 1958

- I. Subject given -- "World situation" too expansive. Shall cut down to size and discuss.
  - A. Nature of challenge of Communist Bloc.
  - B. Resources of the Bloc movement; military, economic, subversive, etc.
  - C. Likely Soviet tactics and strategy for the near future.
  - D. Prospects and prospective.
- II. Nature of the Challenge.
  - A. International Communist movement has set as its goal conversion by force or guile of the entire world to its way of thinking.
  - B. I. C. believes and preaches other type of social organisations incompatible with its aims; believes that in time Capitalist governments will disappear and Socialism will prevail. In

- C. In Leminist-Stalinist days, tactics portrayed as ruthless struggle admitting tactical retreats, but coexistence not preached.
- D. In today's nuclear age goals remain the same, now stressing possibility periods of coexistence between the two systems.

  War too dangerous a weapon. Nuclear thrown them off stride.
- E. Interim agreements possible but viewed by Soviet as more temporary truces to consolidate gains and furnish springboard for future program. (Austria, Viet Ham)
- F. Prospect of permanent settlement with Communist ideology as represented by Kremlin leaders is mirage. Have stated their aims; best to believe them (Hitler Mein Kampf).

  Disengagement takes two Neutral zones If stand on own feet OK. Don't deceive ourselves can "buy" quick and easy peace.

- III. Great world movements of the past: Greek, Roman, Moslem, European religious wars; Napoleon, Hitler, etc.
  - A. All these had high ambitions, periods of great power. Mone had combination of a secure land mass, great population base and economic and military power of I. C. None the universality of goal. The incompatibility of a way of life.
  - B. In face of military force or through the erosion of conquering and pioneering spirit, all earlier movements eventually contained. (Though brought Dark Ages)
  - C. What will be fate of I. C.? (Leave to end speculation)

    IV. Resources. (Basis of power and strategy).
    - A. Military.

Soviet military machine now thoroughly reorganized, and based on nuclear weapons and means of delivery, while maintaining large conventional arms.

Nuclear strength is sophisticated -- with variety nuclear type weapons from lowest yield to megaton range with war-heads for

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pantity
ballistic missiles, inferior to us in quality and quality
but sufficient to wreak great damage. We had head start.

(1) Delivery vehicles.

- and Bears. Hodest potential and probably cutting back. Probably not equal to USA B-52's in quality and quantity. Medium bombers about as good as our B-h7's and nearly as many but range insufficient to reach US except on desperate one-way missions.
- (b) Guided missiles -- long testing program in short

  and intermediate ranges and presumably in

  production of weapons with ranges sufficient to

  cover European target from USSR and satellites.

  Have apparently successfully tested several ICHM's

(Give general comparison)

What needed 10 years ago. Bill Mitchell for Ballistic Missiles.

- (e) Submarines -- (475). Change-over to new program
- (d) Stressing defensive capabilities against air attack due decade of nuclear inferiority.
  - (e)Maintains foot soldiers, tanks, conventional
    weapons, far in excess of free world. Though
    have cut back considerably from peak strength
    reached at end of Korean war. (also Chinesée army
    and Bloc refer China)

    Approaching military statements Each destroy the

## B. Economic Base - (Douglas Dillon)

other.

While Soviet GNP only about 40 percent of the USA annual growth of industrial sector over 10 percent. Percentage of GNP devoted to defense expenditures about double that of USA, and total defense effort in amount of goods and service about

equal to our own. (Explain)

As a corollary, Soviet consumer received <u>less than</u> one-half of the total production as compared <u>with over</u> two-thirds of the total in the U.S. While means individual new releiver h-5 times in value of consumer goods.

Discuss consequences.

Even though consumer "short changed" Soviet has aggressive foreign economic aid program. (\$2 Billion in 3 years, etc.)

Large numbers of technicians particularly aircraft personnel which appearing Egypt, Syria, Indonesia, Temen for training and support purposes. (Using Czechoslovak aras and technicians at least "offensive" to free world). Here likely use technicians and trainers than actual volunteers.

Trade - increasing - manipulative by great Socialist State - its dangers.

#### C. Subversion.

Through Communist parties and front organisations, maintains

mucleus for subversive action in large part of free world.
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Particular targets: Europe, France, Italy, Middle East,

Egypt, Syria, Yemen, Scuth Asia, India, Burma, Laos, South

Victor, (In countries from Burma east, Chicoms play the

larger role.) (Constitutions built by Communists proportional

representation Types)

Indonesia today major Soviet Chicom target, (but view unpopularity of Chinese generally in Indonesia latter playing minor role here.)

Japan an obvious target particularly through Communist dominated labor union.

Emphasis on "legality" as opposed to revolutionary and violent underground activities that characterized Stalin's era. Kerala -- 13 million people "voted" for Communist government. Laction election as illustration new tactics.

New Commie Parties fight each other.

Use and abuse our democratic processes to undermind us and destroy these processes.

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### V. Soviet Techniques

- A. Soviets will avoid initiating war or get into a situation where war inevitable. Accidents always possible from chain reactions and miscalculations. Mutual nuclear threat has changed Soviet time-table and techniques. Present leaders aghast at risk that Stalin took as clearly expressed in Ehrushchev's demunctation of Stalin. Will not repeat this error in near future.
- B. IC will use weapons of subversion. Try to wreck structure of democractic governments through use of the Communist Parties, penetrating labor unions and employing their massive front organizations, trying to make democracy fail in France, Italy. Also, Indonesia, Japan, etc. Evidenced in South America of penetration of student and jouth groups by Vice President's trip. Setting foothold in Venezuela where in S. A. they can burt us most.
- C. By developing own production, oil, aluminum, other metals;

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products, cotton, rice, grain, etc. Attempt to bring single crop countries - Brazil with its coffee, Egypt with its cotton, Burma with its rice, under increasing control.

- D. By military aid to the trouble spots of the Middle East, Indonesia, etc., will promote internal and external ware.

  Will have engineering and technical skills for export on a larger scale and promote help in industrialization for the newly developing states.
- E. Such in general are the techniques we will have to meet in the years immediately ahead.
- VI. Prospects and Prospectives.

Pres world still has predominant industrial economic position and trained manpower and we developing mighty military deterent. The challenge is not unbeatable but free world is badly divided; insufficiently coordinated; lacks the spillity for quick connected decision and prompt and continuing action. Each budgetary year with us is a new struggle for the tools to meet the Communist

threat.
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But the Communist world itself has critical problems.

Keeping subject nations in line. Maintaining the ideological fervor which slowly dying out at the center. The problem of leadership and the succession (Khrushchev). To continue to maintain their vast military establishment and their sampled-wide efforts - trade and aid - will mean denial to the people of the Soviet Union in terms of living standards their fair share of production.

There are signs of some internal unessiness as the managerial class gains power, as the educated classes become much more numerous and as knowledge of the outside world reaches down to the people of the Soviet Union and the people of China. If we can have a period of peace, these factors will grow in importance and the Russian people may ask with insistence, "Why the sacrifice - for what?" Must disabuse people of encirclement idea.

If we maintain strength of economy and the will to meet the challenge, the future not discouraging. But there is

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no trick formula; disengagement unreal; alluring but meaningless.

Toynboe, "Challenge and response"

For the immediate furture great share of the response will be in the Economic and Industrial field - in which you must and will play a highly decisive role.